Dear Mayor Tory,

Re: Private sector support for the ongoing exploration of an Expo 2025 bid

We write today as Toronto business leaders who understand the <u>power of a moment</u> to align stakeholders and to <u>get bold things done</u> for our city.

Expo 2025 has the potential to enhance Canada's brand, to accelerate work that is already planned for Toronto's Portlands, and to enhance the economy in our region.

Canada is a beacon on the planet for multiculturalism and pluralism, and there is no better place than Toronto to welcome the world to an Expo, where more than 50% of our citizens are born outside of the country. Our Prime Minister is committed to re-shaping the perception of Canada on the global stage, and we believe an Expo is a great tool to do so, and that our city's "citizen ambassadors" will be great intermediaries between their home and native lands.

All levels of government are committed to completing vital infrastructure such as flood proofing the Don River, cleaning up the Portlands and completing the transit links in the area. An Expo effort will accelerate this work, and the incremental costs of hosting an Expo are modest in contrast with the benefits. Unlike an Olympic bid, the costs of pavilions are paid for by visiting countries, and unlike stadiums, the legacy of an Expo is a vibrant mixed use neighbourhood with beautiful public realm, affordable housing, retail and institutional uses.

Economically speaking; before, during and after, Toronto benefits from an Expo. Before, Toronto benefits from the construction jobs and materials purchased in preparation for an Expo. During, Toronto benefits from the activity associated with 40 million turnstyle visits. After, Toronto benefits by selling the land it owns for hundreds of millions of dollars and collecting \$50M-\$70M in property tax per year, in perpetuity.

It is understood that <u>more work needs to be done</u> to prove to ourselves that we can host this event in an economic and socially responsible way, and to meet the requirements of your own Mega Events framework.

An Expo bid requires alignment of three levels of government, and all look to the City of Toronto first, for its commitment to the effort. We write today to ask for your leadership on this file, and to request that City Council give us permission to study this opportunity further, at no cost to the City. The Expo bid team is made up of a broad and deep cross section of volunteers from the arts, culture, labour and business. There are hundreds of volunteers, who have logged thousands of hours, and they remain ready to do more heavy lifting to prove the merits of the plan.

The undersigned are willing, as your private sector partners, to assist in this effort with a financial contribution to underwrite the costs of the next step of studying Expo 2025.

We thank you for your consideration and await your positive response.

Jordan Banks Managing Director Facebook Wayne Carson President KIDI

Vito CiracoPresidentViolico Investments Ltd.Mitchell CohenCEODaniels CorporationHoward CohenCEOContext DevelopmentMark CohonCEOAWOL Entertainment

Michael Cooper President DREAM

Sam P. Crignano CEO Cityzen Developments

Eli Dadouch President & CEO Firm Capital
George Dark Partner Urban Strategies
Stephen Diamond CEO Diamondcorp

Stephen Forbes EVP & CCO CIBC Shaun Francis CEO Medcan

Michael Friisdahl President Maple Leaf Sports & Entertainment

Lorne GertnerCEOHill & GertnerJordan GnatSVPScientific GamesRob GodfreyDirectorClean Soils

Michael Kalles President Harvey Kalles Real Estate

Anthony Longo CEO Longos

Alan Menkes CEO Menkes Developments Sam Mizrahi President Mizrahi Developments

Gilbert S. Palter Managing Partner Edgestone

Aaron Regent Managing Partner Magris Resources

Martin Rochon CEO Rochon Building Group

Alfredo Romano CEO Castlepoint Geoff Rotstein CEO EQ Works

Dara Shabnam Co-CEO Greater Toronto Builders Ltd.

Andrew Sheiner Managing Partner Altas Partners

Clayton Smith CEO Commercial Realty Group
Geoff Smith CEO Ellis Don Corporation

Gregory Smith CEO Instar AGF
Ed Sonshine CEO RioCan
Kirstine Stewart Executive Personal

Ken Tanenbaum Chairman Kilmer Developments

Larry Tanenbaum CEO Kilmer Van Nostrand Co. Limited Steven Tuchner CEO Triumph Asset Management

Richard Wajs CEO TWC International